

## SPECIAL FEATURES— TERRORISM

### Terrorism: The Environment

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The series of articles that follows deals with a subject of serious concern to all professional and business people—terrorism. It explores the changes in thinking it has caused; how multinational enterprises are trying to meet its threat; and considers those outlined forces which influence and support the terrorist's aims.

Unfortunately, the efforts described and others like them are aimed primarily at the end result of the terrorist's campaign—the outrageous act. Attention is seldom given to the many movements and organizations whose demands for some form of "social change" lend support to those seeking alternatives through extralegal conduct.

Through the use of tax-exempt foundations, and with the support of the church and university organizations, some of which are well intentioned in their basic aims, the demands for so-called social and economic liberation have contributed in creating an atmosphere in which reason frequently gives way to irrational behavior.

Certain groups because of their apparent legitimacy, do exert influence in the public forum. Through their own presses they generate reams of material, often including inaccuracy, deliberate misstatements and propaganda aimed to sensationalize and win support for their own positions. These private presses often supply other media with material lacking balance in an effort to disseminate their charges and claims to the public.

Unfortunately, because of the great technical strides that have been made in communications, and the habit of the various segments of the media of feeding on each other's material, it is now possible for such charges and claims to be more widely—and more quickly—disseminated than ever before; and in the process for inaccuracies, deliberate misstatements and propaganda alike to be hidden under layers of successive publications.

It should be recognized that there is no monolithic entity, controlled and directed by any one individual group or country, but rather myriad organizations, each having its own particular cause. There are, however, certain groups which are particularly sophisticated in their approach and which do

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exert significant influence in developing the strategies and tactics which have lent support to this type of confrontation politics. It is in them that lies the greatest threat.

There is space to deal with only two of these types of organization, but they are two which merit close attention and concern:

1. The Institute for Policy Studies (IPS), which functions as a research and development arm for the movement; and
2. The North American Congress on Latin America (NACLA), which is the intelligence arm of the movement.

The Institute for Policy Studies is not well known in the United States. To some with no more than a casual knowledge of its purpose and function, it is usually considered to be a "radical think-tank" or the "Rand Corporation of the Left."

Quite the contrary, IPS seems to have become the dominant, unifying force within that loosely coalesced milieu of individuals and organizations which comprises the movement; and occupies a resource position somewhat analogous to that of Switzerland to banking or Ralph Nader to consumers.

Through direct control or association with over a dozen smaller affiliates and their subgroups, IPS can boast of a widespread network of organizations. Aimed at a restructuring of the American economic, social and political system into socialist form, IPS's program poses a dangerous and disruptive threat to the private sector.

A sampling of the assets of the IPS network, with which it has exerted its tremendous political and social influence, includes:

Pacific News Service, a nationwide news source, feeds daily articles to over 100 U.S. newspapers (including the *San Francisco Examiner*, the *New York Times*, the *Boston Globe* and the *St. Louis Post-Dispatch*).

*Mother Jones*, a national news and current affairs magazine, is circulated to over 200,000 subscribers. Formally, *Mother Jones* is the journal of the Foundation for National Progress, a charitable trust established in California to carry out on the West Coast the activities of the Institute for Policy Studies.

Its School for Democratic Management teaches students business-management techniques from a socialist perspective.

Operating along with the above, IPS has several full-time, discrete projects which develop, lobby and propagandize for the establishment of specific socialist programs in the areas of health care, energy, corporate control, taxation, banking, land use and food policy. One is alleged to have as its purpose the encouragement of federal employees (especially those in the CIA, NSA, and FBI) to become "whistleblowers."

An overseas branch of IPS exists in Amsterdam, known as the Transnational Institute.

The North American Congress on Latin American has aims similar to those of IPS. NACLA was designed for the Students for a Democratic

Society (SDS) as an intelligence apparatus for that movement. It primarily collects, evaluates, and disseminates data hostile to the image and interests of U.S. business. Assets and personnel of American multinationals are profiled by NACLA and are used as targets of opportunity for militants enrolled in the movement.

Again, donations to NACLA are tax-exempt. In addition, NACLA has received financial support from many other tax-exempt groups such as the World Council of Churches, the National Council of Churches, the Institute for Policy Studies, Campus Ministry of the United Presbyterian Church and the Rabinowitz Foundation.

NACLA has banked their intelligence operation in a computer bank in San Francisco called Resource One, which is also tax-exempt. In 1975, Jack Anderson in commenting on this computer noted that NACLA sympathized with Fidel Castro and collected highly critical information related to American multinationals in Latin America.

One of the original incorporators of NACLA is John Gerassi, author of *The Coming of the New International*, in which he states:

As a class, U.S. corporation directors must be collectively accounted guilty of murder as well as political blunders. And so are their representatives and spokesmen, especially corporation lawyers.<sup>1</sup>

He further noted:

It is out of expediency—solid, revolutionary, necessary expediency (Leninists take note!)—that terrorism is being posited as the answer. Not indiscriminate terrorism. The kind of carefully thought-out operations carried out by the Tuparamos of Uruguay, for example. Blowing up imperialist centers, assassinating hated political and repressive-force personnel, kidnapping ambassadors, sabotaging imperialism's industrial-military complex, robbing banks and large companies, raiding police and military outposts to capture arms and ammunition, and the like. The object is manifold: (1) to threaten the establishment, cause it to panic and make serious tactical mistakes, such as resorting to mass repressions which radicalize the population against them; (2) to establish the underground revolutionary apparatus, including both active participants and trusted but passive collaborators (who will later carry out the liaison, communication, logistic, and propaganda needs of the revolutionary armies in the hills); (3) to test new recruits in relative security, for, though police infiltrators are bound to creep in and stay in the organization for future need even if they have to kill their own to do so, the fact that for a long time urban groups will operate independently of each other keeps sweeping arrests of urban guerrillas down to a minimum; (4) to demoralize the rank and file and even the officers of the repressive forces, as they see themselves constantly but unexpectedly under attack (it is said that to kill policemen indiscriminately is to forget the working-class background of the cop on the beat; this is as absurd as trying to save the ordinary soldiers whom the Vietnamese must kill to survive); (5) to panic local capitalists to withdraw their funds from specific areas, thus hurting the local warlords and politicians who profit from these investments; (6) to frighten away foreign investors, which will affect the whole bureaucratic oligarchy; (7) to force the United States to constantly extend its intervention, which will tax its resources, hence increase discon-

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<sup>1</sup>JOHN GERASSI, *THE COMING OF THE NEW INTERNATIONAL* (New York, 1971), 20-21.

tent at home, and spread its imperialistic arms, rendering it more vulnerable abroad.<sup>2</sup>

As with IPS, NACLA has utilized and spawned a network of subsidiaries such as the Corporate Data Exchange, whose purpose is to identify stockholders of large corporations who allegedly control the U.S. economy. (CDE was organized in 1975 as a non-profit, tax-exempt organization, by three individuals all of whom had formerly worked for NACLA.)

For the most part, funding for these and other similar groups does not come from foreign sources as might be expected. Often, the casual and well-intentioned, but often negligent philanthropy of U.S. corporations provides the cash flow by which the anti-business organizations can continue to lay the groundwork to disrupt society and provide opportunities for terrorist activities.

Without an increased public appreciation for the problems and a greater understanding and involvement covering the underlying issues and motivations of such groups, we shall find ourselves with an even more dangerous position than we occupy today. This must not be allowed to happen.

We must maintain a free press and healthy dissent. The correlative to this imperative, however, is the responsibility of editors, writers and news programmers to confirm the integrity and accuracy of material they present to the public and to take steps to prevent the misuse of their capacities by clever and unprincipled exploiters. Corporate management must be constantly alert to avoid funding innocent-sounding but maliciously directed organizations.

A free press and open dissent are in as much danger from assault by extreme rightist groups, reacting against the failures of corporate and media management to prevent misuse of the media, as they are from the throttling which will inevitably follow the success of these same antagonistic forces.

Thomas Jefferson's words are truer today than they were in his own time, that "Eternal vigilance is the price of liberty."

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<sup>2</sup>Supra at 69-70.